Campbelltown City Council 10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF COMPREHENSIVE INCOME - GENERAL FUND	Actuals	Current Year					Projected \	/ears				
Scenario: 2023/2024 LTFP - Budget Update	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
2001181101 20201221 2111 200 301 0P 00010	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income	****	7 7 7 7	7 111	7	,,,,,	7	¥ 555	7		7	7	7 7 7 7
Rates	41,811	43,857	47,851	50,195	51,900	53,611	55,379	57,205	59,034	60,863	62,748	64,754
Statutory Charges	1,298	1,191	1,295	1,348	1,384	1,419	1,454	1,491	1,527	1,562	1,599	1,637
User Charges	5,816	6,869	6,866	7,148	7,334	7,517	7,706	7,898	8,088	8,275	8,465	8,668
Grants, Subsidies and Contributions	4,873	5,788	3,080	4,333	4,431	4,529	4,629	4,731	4,832	4,930	5,031	5,139
Investment Income	261	1,399	1,454	1,352	1,545	1,855	1,916	2,042	2,446	2,511	2,660	2,972
Reimbursements	470	707	463	482	495	507	520	533	546	559	572	585
Other Income	771	912	628	701	730	757	786	816	846	876	908	942
Net gain - equity accounted Council businesses		41	19	19	19	19	19	19	19	19	19	19
Total Income	55,300	60,764	61,657	65,577	67,837	70,214	72,407	74,734	77,337	79,595	82,001	84,718
Expenses												
Employee Costs	14,183	15,986	17,531	18,790	19,833	20,803	21,820	22,887	23,970	25,084	26,251	27,503
Materials, Contracts & Other Expenses	24.608	30,322	29,927	27,995	28.613	29,227	29,862	30,519	31,172	31,822	32.494	33,217
Depreciation, Amortisation & Impairment	14,431	17,672	18,308	19,024	19,626	20,193	20,814	21,465	22,147	22,852	23,560	24,306
Finance Costs	3	1	0	0	-		-		,	,,	,	
Net loss - Equity Accounted Council Businesses	78	12	-	-	-	-	-	-	-	-	-	-
Total Expenses	53,303	63,994	65,767	65,809	68,072	70,223	72,497	74,871	77,289	79,758	82,304	85,027
Operating Surplus / (Deficit)	1,997	(3,230)	(4,109)	(232)	(235)	(9)	(89)	(137)	48	(164)	(303)	(309)
				• •	•	•	• •	• •		•		
Asset Disposal & Fair Value Adjustments	(1,145)	-	-	-	-	-	-	-	-	-	-	-
Amounts Received Specifically for New or Upgraded Assets	5,754	5,270	67	-	-	-	-	-	-	-	-	-
Physical Resources Received Free of Charge	24	-	-	-	-	-	-	-	-	-	-	-
Operating Result from Discontinued Operations	-		-	-	-	-	-	-	-	-	-	-
Net Surplus / (Deficit)	6,630	2,040	(4,042)	(232)	(235)	(9)	(89)	(137)	48	(164)	(303)	(309)
Other Comprehensive Income												
Amounts which will not be reclassified subsequently to operating result												
Changes in Revaluation Surplus - I,PP&E	73,501	26,153	23,809	24,675	25,290	25,841	26,351	27,306	27,858	28,398	29,485	30,029
Share of Other Comprehensive Income - Equity Accounted Council Businesses	2		-	-	-	-	-	-	-	-	-	-
Impairment (Expense) / Recoupments Offset to Asset Revaluation Reserve	-		-	-	-	-	-	-	-	-	-	-
Transfer to Accumulated Surplus on Sale of Revalued I,PP&E	-		-	-	-	-	-	-	-	-	-	-
Net assets transferred - Council restructure	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Amounts which will be reclassified subsequently to operating result												
Amounts which will be reclassified subsequently to operating result Available-for-Sale Financial Instruments - Change in Fair Value												
Transfer to Accumulated Surplus on Sale of Available-for-Sale Financial Instru	•		-	-	-	-	-	-	-	-	-	-
Movements in Other Reserves	-		-	_		-		-		_	_	-
Other	5		-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	73,508	26,153	23,809	24,675	25,290	25,841	26,351	27,306	27,858	28,398	29,485	30,029
Total Comprehensive Income	80,138	28,193	19,767	24,443	25,055	25,832	26,261	27,169	27,906	28,235	29,182	29,720

Campbelltown City Council 10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF FINANCIAL POSITION - GENERAL FUND	Actuals	Current Year					Projected \	/oare				
Scenario: 2023/2024 LTFP - Budget Update	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario. 2023/2024 LTFF - Budget opuate	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Current Assets												
Cash & Cash Equivalents	36,264	37,697	28,610	33,724	40,968	50,497	45,870	55,467	65,917	59,495	71,252	75,840
Trade & Other Receivables	3,601	3,489	3,201	3,287	3,371	3,467	3,561	3,656	3,760	3,855	3,954	4,064
Other Financial Assets	-		-	-	-	-	-	-	-	-	-	-
Inventories	21	29	29	27	28	28	29	29	30	31	31	32
Other Current Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"			-	-	-	-	-	-	-	-	-	
Total Current Assets	39,886	41,216	31,840	37,038	44,367	53,993	49,459	59,153	69,707	63,381	75,238	79,937
New Comment Access												
Non-Current Assets Financial Assets	236	264	259	248	250	252	254	259	263	268	272	277
Equity Accounted Investments in Council Businesses	313	342	360	379	397	416	434	453	471	490	508	527
Investment Property	313	342	-	-	-	-10	-		7/ 1	-30	-	321
Infrastructure, Property, Plant & Equipment	753,984	780,284	810,054	829,631	848,006	864,878	896,370	914,571	932,673	968,009	986,142	1,012,017
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "Held for Sale"		-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Assets	7,900	7,900	7,900	7,900	7,900	7,900	7,900	7,900	7,900	7,900	7,900	7,900
Total Non-Current Assets	762,433	788,790	818,573	838,158	856,553	873,446	904,958	923,183	941,308	976,666	994,822	1,020,721
TOTAL ASSETS	802,319	830,005	850,413	875,196	900,920	927,439	954,418	982,336	1,011,015	1,040,047	1,070,060	1,100,658
LIABILITIES												
Current Liabilities												
Cash Advance Debenture		-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables	9,005	8,204	8,470	8,406	8,648	8,886	9,134	9,390	9,646	9,903	10,169	10,454
Borrowings	51	7	2	-		-	-	-	-			
Provisions	1,996	2,210	2,475	2,756	3,054	3,365	3,692	4,035	4,394	4,770	5,163	5,575
Other Current Liabilities Liabilities relating to Non-Current Assets classified as "Held for Sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	11,052	10,420	10,947	11,163	11,701	12,252	12,826	13,425	14,040	14,673	15,332	16,029
Total Current Liabilities	11,052	10,420	10,947	11,103	11,701	12,232	12,020	13,425	14,040	14,073	10,332	10,029
Non-Current Liabilities												
Cash Advance Debenture		-	-	-	-	-	-	-	-	-	-	-
Trade & Other Payables		-	-	-	-	-	-	-	-	-	-	-
Borrowings	8	2	-	-	-	-	-	-	-	-	-	-
Provisions	837	969	1,085	1,208	1,339	1,475	1,619	1,769	1,926	2,091	2,264	2,444
Liability - Equity Accounted Council Businesses		-	-	-	-	-	-	-	-	-	-	-
Other Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities relating to Non-Current Assets classified as "Held for Sale" Total Non-Current Liabilities	845	971	1.085	1,208	1,339	1,475	1,619	1,769	1,926	2,091	2,264	2,444
TOTAL LIABILITIES	11.897	11,391	12,032	12,371	13.040	13,727	1,619	15.194	15,967	16,764	17.596	18,473
Net Assets	790,422	818,615	838,382	862,825	887,880	913,712	939,973	967,142	995,048	1,023,283	1,052,464	1,082,185
			· · · · · · · · · · · · · · · · · · ·	·	·	·	· · · · · · · · · · · · · · · · · · ·	•				
EQUITY												
Accumulated Surplus	129,653	138,493	122,884	114,528	104,283	92,138	93,950	81,394	68,295	71,600	56,398	48,305
Asset Revaluation Reserves	594,152	620,305	644,114	668,789	694,079	719,920	746,270	773,576	801,434	829,833	859,317	889,346
Available for Sale Financial Assets		-	-	-	-	-	-	-	-	-	-	-
Other Reserves Total Equity	66,617 790,422	59,817 818,615	71,384 838,382	79,508 862,825	89,518 887,880	101,654 913,712	99,753 939,973	112,172 967,142	125,319 995,048	121,851 1,023,283	136,750 1,052,464	144,534 1,082,185
rotar Equity	1 30,422	010,010	030,302	002,020	007,000	313,112	333,313	301,142	333,040	1,023,203	1,002,404	1,002,100

City Council													
al Plan for the Years e F CASH FLOWS - GEN 2024 LTFP - Budget U	NERAL FUND	Actuals 2021/22	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27	Projected 1	2028/29	2029/30	2030/31	2031/32	2032/33
m Operating Activities	s	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
p													
		42,019	43,340	48,040	50,305	51,980	53,692	55,462	57,291	59,120	60,949	62,837	64,849
		1,298	1,320	1,282	1,342	1,379	1,414	1,450	1,486	1,523	1,558	1,594	1,633
and Contributions (opera	ating nurnose)	6,447 4,873	7,253 5,748	6,866 3,389	7,112 4,286	7,310 4,428	7,494 4,525	7,682 4,625	7,874 4,727	8,064 4,828	8,251 4,926	8,441 5,027	8,643 5,135
pts	anig purpose)	260	1,382	1,453	1,354	1,541	1,849	1,914	2,039	2,437	2,510	2,657	2,966
		516	718	490	480	493	506	519	532	545	557	570	584
		2,186	962	664	691	726	754	782	812	842	872	904	938
lavaaa		(14.000)	(4E CC4)	(47.406)	(40.244)	(40.200)	(20, 224)	(24.244)	(22.257)	(22.445)	(24 505)	(DE CAA)	(26.066)
loyees erials, Contracts & Other l	Expenses	(14,062) (25,889)	(15,664) (31,031)	(17,106) (29,969)	(18,341) (28,202)	(19,369) (28,547)	(20,321) (29,162)	(21,314) (29,794)	(22,357) (30,449)	(23,415) (31,102)	(24,505) (31,752)	(25,644) (32,422)	(26,866) (33,140)
S		(3)	(1)	(0)	(0)	-	-	-	-	-	-	-	(,)
ed (or used in) Operating	g Activities	17,645	14,026	15,109	19,028	19,942	20,751	21,325	21,956	22,841	23,367	23,965	24,741
m Investing Activities													
d Cassifically for Nov. "1	and Access	5.044	5 070	0.7									
d Specifically for New/Up Assets	graued Assets	5,844 192	5,270 495	67 848	- 551	566	580	595	610	624	639	654	670
ssets		102	-	-	-	-	-	-	-	-	-	-	-
t Property		-	-	-	-	-	-	-	-	-	-	-	-
nt Assets "Held for Sale"		-	-	-	-	-	-	-	-	-	-	-	-
vestment Securities				-	-	-	-	-	-	-	-	-	-
te Developments Assets				-	-	-	-	-	-	-	-	-	-
ans by Community Group	ps		7	12	12	12	2	2	2	-	-	-	-
n Joint Ventures & Associ		-	-	-	-	-	-	-	-	-	-	-	-
eived from Equity Account	ted Council Businesses	-	-	-	-	-	-	-	-	-	-	-	-
ctivity Receipts		-	-	-	-	-	-	-	-	-	-	-	-
enewal/Replacement of A	ssets	(13,666)	(10,001)	(17,179)	(11,706)	(10,426)	(8,872)	(23,534)	(9,868)	(9,826)	(27,150)	(9,492)	(17,357)
ew/Upgraded Assets		(9,267)	(8,315)	(7,938)	(2,771)	(2,851)	(2,933)	(3,016)	(3,102)	(3,189)	(3,278)	(3,370)	(3,465)
tment Property		-		-	-			-			-		-
nvestment Securities		-		-	-	-	-	-	-	-	-	-	-
teal Estate for Sale tangible Assets				-	-	-	-	-	-	-	-	-	-
mmunity Groups				-	-	-	-	-	-	_	-	-	_
ests in Equity Accounted (Council Businesses	-		-	-	-	-	-	-	-	-	-	-
d to Equity Accounted Co	ouncil Businesses	-		-	-	-	-	-	-	-	-	-	-
ctivity Payments		-	-	-	-	-	-	-	-	-	-	-	-
ed (or used in) Investing	Activities	(16,897)	(12,542)	(24,189)	(13,913)	(12,699)	(11,222)	(25,953)	(12,358)	(12,391)	(29,789)	(12,208)	(20,153)
m Financing Activities	s												
AD				_	_	_	_	-	-	-	-	_	-
rrowings		-	-	-	-	-	-	-	-	-	-	-	-
from Leases		-	-	-	-	-	-	-	-	-	-	-	-
ed Care Facility Deposits	5	- 71	-	-	-	-	-	-	-	-	-	-	-
ends & Deposits her Financing Activities		71		-	-	-	-	-	-	-	-	-	-
AD .		-		-	-	-	-	-	-	-	-	-	-
orrowings	inhilition	(60)	(54)	(7)	(2)	-	-	-	-	-	-	-	-
ncipal Portion of Lease Lia ed Care Facility Deposits		(68)	(51)	(7)	(2)	-	-	-	-	-	-	-	-
nds & Deposits		(122)		-	-	-	-	-	-	-	-	-	-
r Financing Activities		` -	-	-	-	-	-	-	-	-	-	-	-
rovided (used in) Financ	cing Activities	(119)	(51)	(7)	(2)	-	-	-	-	-	-	-	-
crease) in Cash & Cash	Equivalents	629	1,433	(9,087)	5,114	7,244	9,529	(4,627)	9,598	10,450	(6,422)	11,757	4,588
sh Equivalents - beginni	ng of year	35,635	36,264	37,697	28,610	33,724	40,968	50,497	45,870	55,467	65,917	59,495	71,252
uivalents - end of the yea	ar	36,264	37,697	28,610	33,724	40,968	50,497	45,870	55,467	65,917	59,495	71,252	75,840
		00.05	27.027		00.704	40.000	50.407	45.070	55.407	25.047	50.405	74.050	75.00
		36,264	37,697	28,610	33,724	40,968	50,497	45,870	55,467	65,917	59,495	/1,252	75,840
valents & Investments -	end of the year	36,264	37,697	28,610	33,724	40,968	50,497	45,870	55,467	65,917	59,495	71,252	75,840
ivalents - end of the year of the year valents & investments -		36,264 	37,697 - 37,697	28,610 - 28,610	33,724 - 33,724	40,968 - 40,968	50,49 50,49	-					

Campbelltown City Council 10 Year Financial Plan for the Years ending 30 June 2033												
STATEMENT OF CHANGES IN EQUITY - GENERAL FUND	Actuals	Current Year					Projected '	Years				
Scenario: 2023/2024 LTFP - Budget Update	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000	2030/31 \$'000	2031/32 \$'000	2032/33 \$'000
Opening Balance	710,284	790,422	818,615	838,382	862,825	887,880	913,712	939,973	967,142	995,048	1,023,283	1,052,464
Net Surplus / (Deficit) for Year	6,630	2,040	(4,042)	(232)	(235)	(9)	(89)	(137)	48	(164)	(303)	(309)
Other Comprehensive Income - Gain (Loss) on Revaluation of I.PP&E		26,153	23,809	24,675	25,290	25,841	26,351	27,306	27,858	28,398	29,485	30,029
- Available for Sale Financial Instruments: change in fair value	73,501	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to Accumulated Surplus on Sale of I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Transfer to Acc. Surplus on Sale of AFS Financial Instruments - Share of OCI - Equity Accounted Council Businesses	2	-	-	-	-	-	-	-	-	-		-
- Other Equity Adjustments - Equity Accounted Council Businesses	5		-	-	-	-	-	_	-	-	-	-
- Other Movements	-	-	-	-	_	_	_	_	_	-	-	_
Other Comprehensive Income	73,508	26,153	23,809	24,675	25,290	25,841	26,351	27,306	27,858	28,398	29,485	30,029
Total Comprehensive Income	80,138	28,193	19,767	24,443	25,055	25,832	26,261	27,169	27,906	28,235	29,182	29,720
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	790,422	818,615	838,382	862,825	887,880	913,712	939,973	967,142	995,048	1,023,283	1,052,464	1,082,185

Campbelltown City Council 10 Year Financial Plan for the Years ending 30 June 2033												
UNIFORM PRESENTATION OF FINANCES - GENERAL FUND	Actuals	Current Year					Projected Y	ears (
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Scenario: 2023/2024 LTFP - Budget Update	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Activities												
Income	55,300	60,764	61,657	65,577	67,837	70.214	72,407	74.734	77,337	79,595	82,001	84.718
less Expenses	(53,303)	(63,994)	(65,767)	(65.809)	(68.072)	(70,223)	(72.497)	(74.871)	(77,289)	(79,758)	(82,304)	(85,027)
Operating Surplus / (Deficit)	1,997	(3,230)	(4,109)	(232)	(235)	(9)	(89)	(137)	48	(164)	(303)	(309)
Capital Activities												
less (Net Outlays) on Existing Assets												
Capital Expenditure on Renewal and Replacement of Existing Assets	(13,666)	(10,001)	(17,179)	(11,706)	(10,426)	(8,872)	(23,534)	(9,868)	(9,826)	(27,150)	(9,492)	(17,357)
add back Depreciation, Amortisation and Impairment	14,431	17,672	18,308	19,024	19,626	20,193	20,814	21,465	22,147	22,852	23,560	24,306
add back Proceeds from Sale of Replaced Assets	192	495	848	551	566	580	595	610	624	639	654	670
(Net Outlays) on Existing Assets	957	8,167	1,977	7,869	9,765	11,901	(2,125)	12,206	12,945	(3,659)	14,721	7,619
less (Net Outlays) on New and Upgraded Assets												
Capital Expenditure on New and Upgraded Assets												
(including Investment Property & Real Estate Developments)	(9,267)	(8,315)	(7,938)	(2,771)	(2,851)	(2,933)	(3,016)	(3,102)	(3,189)	(3,278)	(3,370)	(3,465)
add back Amounts Received Specifically for New and Upgraded Assets	5,844	5,270	67	-	-	-	-	-	-	-	-	-
add back Proceeds from Sale of Surplus Assets												
(including Investment Property & and Real Estate Developments)			-	-	-	-	-	-	-	-	-	
(Net Outlays) on New and Upgraded Assets	(3,423)	(3,045)	(7,870)	(2,771)	(2,851)	(2,933)	(3,016)	(3,102)	(3,189)	(3,278)	(3,370)	(3,465)
Net Lending / (Borrowing) for Financial Year	(469)	1,893	(10,003)	4,866	6,680	8,959	(5,230)	8,968	9,804	(7,101)	11,048	3,845

Campbelltown City Council 10 Year Financial Plan for the Years endi KEY PERFORMANCE INDICATORS - GEI Scenario: 2023/2024 LTFP - Budget Upda	NERAL FUND	Current Year 2022/23	2023/24	2024/25	2025/26	2026/27		ed Years 2028/29	2029/30	2030/31	2031/32	2032/33
Council's Target Benchmarks			With	in green bench in amber benc vithin benchma	r min and/or a	mber max)	→ →	above green maxin below green minim above amber maxin		mum and below amber maximonum and above amber minimunimum		
Note 15 Ratios												
Operating Surplus Ratio	Snapshot Actual Ratio	● ↓ -5.32%	● ↓ -6.66%	● ↓ -0.35%	● ↓ -0.35%	-0.01%	● ↓ -0.12%	● ↓ -0.18%	0.06%	● ↓ -0.21%	● ↓ -0.37%	● ↓ -0.36%
Adjusted Operating Surplus Ratio	Snapshot Actual Ratio	● ↓ -5.32%	● ↓ -6.66%	● ↓ -0.35%	● ↓ -0.35%	-0.01%	● ↓ -0.12%	● ↓ -0.18%	0.06%	● ↓ -0.21%	● ↓ -0.37%	● ↓ -0.36%
Net Financial Liabilities Ratio	Snapshot Actual Ratio	— -49.47%	-32.50%	-37.95%	-46.51%	-57.67%	— -48.67%	— -59.13%	-69.79%	— -58.87%	-70.59%	— -72.84%
Asset Renewal Funding Ratio	Snapshot Actual Ratio	203.46%	239.64%	98.39%	97.94%	99.49%	9 8.88%	97.91%	97.86%	99.12%	99.50%	98.29%
Interest Cover Ratio	Snapshot Actual Ratio	-2.36%	-2.42%	-2.11%	-2.33%	-2.71%	– -2.72%	-2.81%	-3.27%	-3.26%	-3.35%	-3.64%
Asset Consumption Ratio	Snapshot Actual Ratio	— 52.91%	— 52.50%	— 51.44%	— 50.34%	4 9.13%	— 48.70%	— 47.47%	— 46.22%	— 45.84%	— 44.52%	— 43.57%